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Houses of Parliament
Restoration and Renewal
Delivery Authority Ltd

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Strategic Partners Market Consultation

The Palace of Westminster is one of the best recognised buildings in the world but needs essential restoration to preserve it. As Chief Executive of the Restoration and Renewal Delivery Authority, I am seeking to engage directly with organisations who want to work with us to deliver the UK's largest scale and most complex restoration and renewal programme for future generations. In this letter I will provide an update on the programme itself and why it is important to engage with us now to provide your insights into the delivery of this critical programme.

I recognise the additional challenges and opportunities of delivering one of the most extensive construction programmes in the UK within a UNESCO world heritage site. To achieve this successfully we need supply chain partners who share our passion for this programme and are committed to working collaboratively with us to not just successfully deliver the works but to boost the UK economy, and create jobs and apprenticeships across the country, from engineering and high-tech design to traditional crafts such as carpentry and stonemasonry.

The Delivery Authority was established with the sole purpose of designing and delivering this ambitious restoration programme. In July 2022, the Commissions of both Houses of Parliament gave us a firm mandate to progress these works and agreed a structure which provides stakeholder and expert oversight for the programme.

The Delivery Authority is tasked by the R&R Client Team, a joint department of the House of Commons and the House of Lords. R&R is overseen by the R&R Programme Board, chaired by The Rt Hon Mr Nigel Evans MP and comprised of Members from the House of Commons and Houses of Lords, the two Corporate Offices and external members. The Programme Board reports to the R&R Client Board, made up of members of both Houses' Commissions and co-chaired by the Speaker of the House of Commons and the Lord Speaker. The Client Board are responsible for making critical strategic choices and recommendations relating to the restoration and renewal of the Palace of Westminster to the House of Commons and House of Lords who, under the Parliamentary Buildings (Restoration & Renewal) Act are required to vote on costed proposals for the R&R works. The R&R Client Team acts as the Client for the work, instructing the Delivery Authority and supporting alignment of all activities related to the Restoration and Renewal programme with ongoing projects across the parliamentary estate.

The Delivery Authority also works increasingly closely with Parliament's Strategic Estates teams, which are responsible for delivering ongoing investment in the Estate ahead of R&R. In future, the DA and Strategic Estates are expected to collaborate on distinct programmes of work across the Parliamentary Estate.

Over the last year we have focused on the options for delivery and the outcome levels we want to achieve at the Palace, reviewing over 30 options with variant scopes and delivery levels. I am pleased to confirm we have now shortlisted just two of these delivery options which have been agreed by

our Programme and Client Board and will be presented later this year to the Houses for confirmation as part of the 'strategic case'. Having worked up the strategic case we recognise this major programme will need the support of an expert and innovative supply chain which is why I want to engage with you to ensure we put the right model in place to achieve this. With this in mind we have developed a plan to commence procurement for these long-term partnerships in 2024 and would like to test our approach with all interested parties to gain real time market insights.

I am excited to co-chair, with Nigel Evans MP, our first major supply chain engagement event to be hosted in the Houses of Parliament on the 16th October. At this event we will outline the two delivery options and our proposed delivery model, procurement approach and commercial model to achieve this. This event will be the start of a collaborative dialogue with the supply chain to ensure we are set up to achieve success on this programme. [To take part please register your interest with my team here](#). Following the event, my team will ask for your feedback on our approach which will be used to inform our strategy going forward.

I hope that many of you share my passion for this unique infrastructure programme and I look forward to seeing many of you on the day and testing our approach with you.

Yours faithfully

A handwritten signature in black ink, appearing to read 'David Goldstone', with a stylized flourish at the end.

David Goldstone CBE
Chief Executive