

REGISTER OF GENERAL INTERESTS

Name	Area in which interest may exist				
	Secondary employment List public or private employment, including consultancies and self-employment	Directorships Company directorships, senior managerial positions in companies, LLPs, or other businesses / Organisations.	Interests in companies List substantial interest (>10%) in ownership or part-ownership in any company that may in any capacity become involved in the work of Restoration and Renewal Delivery Authority Ltd.	Any other interest List any other connection with a voluntary, statutory, charitable, or private body.	Other
Simon John Thurley CBE	<ul style="list-style-type: none"> Partner in Kingstaithe Museum Managing Director of Architrave Historical Services Chair of the National Lottery Heritage Fund Architectural Advisor to the Stephen A Schwarzman Foundation 	<ul style="list-style-type: none"> Chairman of the National Heritage Memorial Fund and the National Lottery Heritage Fund (non-departmental public body) Director and Company Secretary of Queen Street Phase 1 Management Company Director of Architrave Historical Services Member of the British Library Capital Programme Board (statutory body) 	N/A	<ul style="list-style-type: none"> Chairman of the Andrew Lloyd Webber Foundation 	N/A
Susan Cooklin	<ul style="list-style-type: none"> See Directorships Advisory work - Infrastructure Investment Fund (IIF), advised by JP Morgan Asset Management Advisory work - Railway Project Services (RPS Ltd) 	<ul style="list-style-type: none"> Non Executive Director: Net Company Non Executive Director: Energia Grupo S.L.U. This is through the Infrastructure Investment Fund (IIF) of JP Morgan Asset Management. 	N/A	<ul style="list-style-type: none"> Supporter: The Railway Children Supporter: The Worshipful Company of Information Technologists 	Railway Project Services (RPS Ltd) - the managing director is my nephew

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Barry O'Driscoll	<ul style="list-style-type: none"> • Director, Odvantage Ltd • Non-Executive Member, Major Projects Advisory Group, Department of Public Expenditure Infrastructure, Public Service Reform and Digitalisation, Irish Government • Member, Independent Investment Programme Advisory Group, Transport for London 	<ul style="list-style-type: none"> • Director, Odvantage Ltd • Director, The Hive Co-Lab Ltd (Co-operative Society) • Trustee and Non-Executive Director, Citizens Advice Stroud & Cotswold District Ltd 	N/A	<ul style="list-style-type: none"> • Connected Person is an employee of Siemens Healthineers 	<ul style="list-style-type: none"> • Member and Chair, Major Projects Board, Treasury, Isle of Man Government • Member, Strategic Design Panel, National Highways
Manish Chande	<ul style="list-style-type: none"> • Senior Partner, Clearbell Capital LLP • Director, The Trustees of The London Clinic 	<ul style="list-style-type: none"> • Director, Clearbell Fund Management Limited • Director, Clearbell Developments Limited • Director, Clearbell Management Limited • Director, Clearbell Capital Holdings Limited • Director, Clearbell GP Invest Limited • Director, Oyster Bay Holdings Limited • Director, The Sloane Club Management Limited • Director, Oceano Estridente - Unipessoal LDA • Partner, Clearbell Capital LLP • Partner, Clearbell SGP LLP <p>Additional notes provided:</p> <ul style="list-style-type: none"> ▪ <i>Sir Robert McAlpine is a Tenant of Clearbell at Edmund House,</i> 	N/A	<ul style="list-style-type: none"> • Director, The Trustees of The London Clinic 	<ul style="list-style-type: none"> • Member, Institute of Chartered Accountants in England & Wales • Fellow, Royal Institute of Chartered Surveyors • September 2025 – advised that brother is a partner at Grant Thornton (an existing supplier to the DA)

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		<p><i>Birmingham, occupying 2,250 sq ft in a local satellite office.</i></p> <ul style="list-style-type: none"> ▪ <i>Sir Report McAlpine developed The Riverwalk (a retail and leisure scheme owned and managed by Clearbell) in Durham.</i> ▪ <i>Hector McAlpine, a Director at Sir Robert McAlpine, was a previously an employee at Clearbell.</i> 			
Tom Sleigh	N/A	<ul style="list-style-type: none"> • Theatre Royal Norwich Services Limited • Theatre Royal Norwich Trust Limited • Southbank Employers Group 	N/A	<ul style="list-style-type: none"> • Co-Chair Mayor of London's Cultural Leadership Board • Chair of Planning and Transportation and Councillor, City of London Corporation • Trustee of charity, Ozero Arts • Chair and Member of council of Goldsmiths College, University of London 	N/A
Russ MacMillan	N/A	N/A	N/A	N/A	<ul style="list-style-type: none"> • Trustee of Scout Group.
Matthew James White	N/A	N/A	N/A	N/A	N/A

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Robert Razzell	N/A	<ul style="list-style-type: none"> Board member of Local Partnerships LLP, an advisory body owned by HM Treasury and the Local Government Association. 	N/A	N/A	<ul style="list-style-type: none"> August 2025 – advised that brother is MD of an Australian subsidiary of dRofus (a Norwegian software supplier to the Delivery Authority – small value contract).
Jane Mee	N/A	<ul style="list-style-type: none"> Non Executive Director in a holding company within at GB Railfreight Ltd structure Independent non-executive chair of Connect Plus (M25) Limited (and related companies in the Connect Plus Group) <p>Additional note provided: <i>In relation to my appointment as Independent Chair of Connect Plus (M25) it should be noted that whilst my appointment is with Connect Plus (M25), as part of the resourcing arrangements between the shareholder consortium who own the Connect Plus companies, staff are provided through Balfour Beatty who provide payroll services etc, who also provide my computer. However, my computer login is to the Connect Plus (M25) account. Under the terms of my appointment, I am required to be</i></p>	N/A	N/A	N/A

RESTORATION AND RENEWAL DELIVERY AUTHORITY LTD
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		<i>independent as between all shareholders.</i>			
Vanessa Howlison	<ul style="list-style-type: none"> Port of London Authority (Non-executive Director) 	<ul style="list-style-type: none"> Port of London Authority (Non-executive Director) 	N/A	<ul style="list-style-type: none"> Oxford University, Independent member of the Planning and Resource Allocation Committee (non-remunerated) 	